

IC STAFF REORGANIZATION

Approved For Release 2005/04/22 : CIA-RDP81M00980R001900030071-1

IC

EYES ONLY FOR LEGISLATIVE COUNSEL

OLC 78-2705

22 Jun 78

Ltr from Sen Goldwater
to DCI re IC Staff reorganizations

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United States Senate

WASHINGTON, D.C. 20510

June 22, 1978

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78-5875

Admiral Stansfield Turner, Director
Central Intelligence Agency
Washington, D. C. 20505

Dear Stan:

This letter is being written to you after long thought and consideration about your proposed IC Staff Reorganization and what it will mean and require.

Before getting into that, however, I'd like to make a comment to you that I think must remain in the minds of everyone connected with our intelligence gathering agencies. All of the so-called black marks or black eyes, if you want to call them that, registered against these agencies over the past four or five years have not and I repeat this emphatically, have not been caused by decisions originating with the agencies. Every single instance of abuse which has been disclosed to the American public and the eyes of the world has emanated from the White House under both Republican and Democrat Presidents. Please remember that in any thinking that you go through relative to your new job.

Having said that, my next remark is that, while there may have been minor discrepancies in the operations of the intelligence agencies, the record also tells us that they have operated efficiently and well and I think they still do. Ours is still the finest intelligence gathering system in the world.

Now, to return to the proposition that you have asked us to approve. I have to admit that I am inclined to yield to you because I want to see you successful, but I think you should be forewarned of probable difficulties. What you are asking for, in reality, is the start of another

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bureau. And, I have been here too long to think for one moment that any sunset clause is going to be applied to your suggestion with any effectiveness. What will happen is that you will start off, if we approve it, with this rather small group and over the years it will grow and grow. The first thing you know there will be another building. I use the word advisedly because, in my years of experience in this town you never start a small group without its growing into an immense one with at least one building and a permanency that is more certain than the sun's rising in the east.

And, after much pause and reflection, I think the most prudent course would be to accept the idea of a small staff until the new organization has had its shake-down cruise.

First, I see no need nor can I understand how you can argue for new leaders with no experience in the fields we all are interested in. As for the staffs they would head, I see no reason why you can't do it by just moving people from the different agencies to the points you want them to occupy as you have outlined for us. Now, in doing this moving, I think you have to pay full respect to where the heads of the different agencies really feel they can lose those people. If they can't give people up and keep the high quality of their components, then you can do it either by promotion or, as a last resort, by new people.

5X1 You have asked for [] people in the Resource Management Staff and, frankly, I think this may be too many and I
5X1 think the [] that our staff has recommended is too many, but I don't think it is a matter of great importance.
5X1 But, when we get into the Collection Tasking Staff, you have asked for [] new positions totaling [] which our staff has reduced down to [] I can see absolutely no need for the number and size of the different tasking groups such as HUMINT, SIGINT and PHOTINT. Now, if you

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are going to assign each of the different groups that you plan on the forces that will take care of the different regions of the world plus a separate staff for these tasking groups, that's one way to go but, I really don't believe you have to do this. I think the present system is turning out the type intelligence through existing tasking that you would want and it is darn good as far as this particular person is concerned.

What I am trying to get at, Stan, is suggesting to you a way that will give you a start on what you seek, but not let you make the mistake that is so often made of trying to start off with the whole thing and having it collapse of its own weight. I believe the example that I can point to most poignantly now is Schlesinger's group on Energy. Over at DOE we have thousands of people with nothing to do and decisions are piling up by the hundreds with no indication that they will ever be worked on, thought about or granted. At the same time, the country continues to go down the drain in the field of energy.

I don't want to stand in your way because you are new at this job and you come with an extremely fine background of naval experience but on the other hand, I don't want you to fall into the Washington trap and wind up some day looking back at your "child" who will by then have grown into a monster and say, good God, that couldn't have been my doing. Please think about this. If you want to talk about it privately, fine; if you want more staff meetings I know they are interested in talking with you about it. What I am trying to say in a few words is, we have a heck of a good intelligence gathering system and I don't see any need for major changes in it. However, I think improvements in the machinery can be achieved and improved results can be achieved without a major shakeup that will result in a new bureaucracy.

In closing, let me again say to you, that the problems you inherited were problems created in the White House. If you can keep that in mind and keep a firm resolve never to

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allow it to happen again, I think you will get everything you want in running the ship of intelligence and it can turn out to be as rewarding as running the ships of our fleet.

With best wishes,


Barry Goldwater

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EXECUTIVE SECRETARIAT

Routing Slip

TO:		ACTION	INFO	DATE	INITIAL
1	DCI				
2	DDCI		✓		
3	DD/RM	✓			
4	DD/NFA				
5	DD/CT		✓		
6	DD/A				
7	DD/O				
8	DD/S&T				
9	GC				
10	LC				
11	IG				
12	Compt				
13	PA				
14	D/EEO				
15	D/Pers				
16	AO/DCI				
17	C/IPS				
18	DCI/SS				
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SUSPENSE DATE: *19/11/00*

Remarks:

*To B: As per DCI request.**By: [Signature]*

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TRANSMITTAL SLIP			DATE 23 JUN 1978		
TO: The Director					
ROOM NO.		BUILDING			
REMARKS:					
<p>This was received Friday, 23 June, at 1645. In your absence I took the liberty of opening it to determine if any immediate action was required prior to your return.</p> <p>It has not been shown to anyone and awaits your action.</p> <p>29 JUN 1978 <u>Eyes only</u> DDCI, DCT, DAM <u>DAM prepare response pls</u> ST/L</p>					
FROM: RRR					
ROOM NO.		BUILDING		EXTENSION	

FORM NO. 241
1 FEB 55REPLACES FORM 35-8
WHICH MAY BE USED.